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What are the key ethical considerations financial institutions need to address when implementing AI technologies, particularly in the context of customer data privacy and transparency?

The use of AI raises a number of key ethical considerations and the need to develop AI systems that adhere to ethical principles. This means ensuring AI technology which preserves privacy, is fair and impartial, secure, robust, transparent and explainable. Therefore, organisations must prioritize the development of AI which aligns with regulators' increasing focus on Ethical & Responsible AI deployment.

Particularly in the context of customer data privacy, organisations must ensure informed consent is obtained, clients understand how their data is used by AI models, and customer data used is for the purposes it was originally collected for. This doesn't only relate to customer data but also AI outcomes driven by customer data. Also, the deployment of Generative AI and the rise of AI-enabled synthetic identity fraud pose new challenges to data privacy management and security frameworks which organisations need to address.

In relation to transparency, AI models and algorithms need to be transparent and explainable to users and stakeholders in order to understand how decisions are reached in order to use AI responsibly. The rapid advancement in AI algorithmic systems means that it is not always clear how AI reached its conclusions. We may be relying on systems we can't explain to make decisions or not be able to trace through a complex chain of algos and data processes to ensure that if harms arise, they can be traced back to the cause.

These considerations are vital for ethical AI deployment in financial services, balancing innovation with the development and use of AI systems aligned with ethical principles and social values.

How does the EU AI Act impact the development and deployment of AI systems in the financial sector, and what specific provisions are crucial for ensuring ethical and responsible AI practices? Can you provide examples of how financial services organizations can align their AI strategies with these provisions?

The EU AI Act, which sets the Ethical and Responsible AI framework, has significant implications for the development and deployment of AI systems in the industry including the following:

Compliance and Oversight: Financial institutions will need to implement the AI Act requirements in order to ensure regulatory compliance and continuously monitor adherence, as well as track and address any future or changed AI Act requirements. For example, new requirements may also be introduced for general-purpose AI systems, including large language models and generative AI applications.

High-Risk AI Systems: The EU AI Act follows a risk-based approach, categorizing AI systems according to their potential risk to society, with stricter rules for higher-risk systems. For example, AI applications used for creditworthiness assessments by banks are considered high-risk and need to comply with heightened requirements. The AI Act also sets out prohibited practices; certain uses of AI, such as social scoring, are banned due to their unacceptable risk. Financial institutions must review and adjust their AI systems to comply with the Act's standards. In turn, this may require investment in technology, resourcing and expertise.

Specific provisions that are crucial for ensuring ethical and responsible AI practices include transparency, explainability, accountability, fairness, non-discrimination, privacy, quality of data and data protection. AI strategies can be aligned with the provisions of the EU AI Act by implementing the following:

- Embed a robust AI **governance framework** and develop clear ethical AI guidelines, policies, AI Governance & Ethics committees to provide oversight over the development and use of AI.
- Foster an ethical AI culture by training and upskilling employees on responsible AI use.
- Involve diverse, cross-functional stakeholders (e.g. legal, technical, business leaders) in the development and deployment of AI systems. This will help ensure that AI systems are fair and inclusive.

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developed by third party suppliers.

- Perform AI Algo/ Models impact assessments prior to and during the development, deployment of AI systems to assess impact on fairness, privacy and security.
- Be transparent about how AI systems work and provide clear explanations of how AI systems make decisions. Also, consider using Internal & External audit evaluation reports especially for safety-critical applications.

Organisations need to have a digital ethics strategy which incorporates the provisions outlined in the EU AI Act. By aligning the AI strategy with the Act's provisions, organisations ensure regulatory compliance, build trust and accountability in their AI applications, ultimately benefiting both the industry and customers. Such strategic alignment should ensure a responsible and ethical utilisation of AI, paving the way for sustainable growth and innovation across the industry.

In what ways can AI be leveraged to enhance regulatory compliance and risk management in the financial industry while still upholding ethical standards and ensuring transparency in decision-making processes?

Integrating Artificial Intelligence in regulatory compliance and risk management is a transformative shift that offers opportunities for operational efficiencies, proactively addressing risks, making data driven decisions as well as ensuring regulatory compliance. In addition, the evolution of GenAI could introduce even more sophisticated capabilities, incorporating advanced predictive analytics capable of identifying potential financial crimes before they occur. There are a number of ways AI can be leveraged as follows:

- Compliance monitoring:** AI can be used to automate the compliance monitoring and reporting. AI can swiftly scan through vast amounts of regulatory content to identify new requirements or updates and ML algorithms can learn from new regulatory data to manage adherence to regulatory requirements.
- Anti-Money Laundering (AML):** AI significantly enhances AML efforts by providing advanced tools for monitoring transactions, identifying suspicious activities, reducing false positives, and conducting due diligence.
- Fraud:** AI-based fraud detection systems utilize ML algorithms to analyse transaction data, looking for anomalies and suspicious behaviour in real time, triggering alerts for further investigation. To remain effective, AI systems need to continuously adapt, especially in light of recent Gen AI fraud schemes.
- Proactive Risk Management:** ML models can analyse historical data to identify patterns and trends that may signify potential risks. By using AI predictive analytics, organisations could assess the creditworthiness of borrowers and support decisions around granting loans.
- Integration with Other Technologies:** Integrating AI with technologies such as blockchain, which can provide transparent record-keeping and traceability of financial transactions could further enhance compliance processes.
- Stress-testing:** AI/ML-enabled data analytics could be used to improve the analysis of complex balance sheets and stress testing models to meet stress testing regulatory requirements.
- Routine tasks:** Compliance officers can increase efficiency with AI tools, automating routine tasks like data analysis and reporting.

Ethical and Responsible AI including transparency in decision making process need to be sustained. As mentioned above, AI strategies can be practically aligned with the provisions of the EU AI Act and ensure transparency in decision-making processes.

What role does explainability and interpretability play in the adoption of AI technologies within financial services, and how can organizations navigate the trade-off between innovation and regulatory compliance under the EU AI Act?

As the EU AI Act requires transparency in decision-making processes, there is emphasis on explainability and interpretability which play an important role in the adoption of AI technologies across the industry.

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into business. Developers could understand in more detail how an algorithm operates so they could potentially identify new opportunities for development allowing for swifter innovation.

On the other hand, explanations inherently involve simplifying mechanisms to be more understandable. Increasing explainability could often involve a trade-off with model performance. State-of-the-art complex AI models which use deep neural networks could achieve high prediction accuracy but are less transparent compared to simpler explainable models like decision trees.

Organizations could navigate any trade-offs through a robust AI governance framework. Explainability and interpretability need to be in the overall AI governance and strategy model. When trade-offs exist, competing considerations need to be considered and assessed, including any regulatory requirements, with escalation to senior management via AI Governance forums, as necessary.



Marina specializes in risk management and innovation with a focus on Artificial Intelligence and digital transformation. She has extensive experience in global capital markets non-financial risks with a focus on conduct risk, rogue trading, fraud, financial crime, trade and comms surveillance. She also has experience in risks and controls relating to Artificial Intelligence, Large Language Models and Data Privacy.

Over the years, Marina has held positions as an executive committee and board member at various institutions and participated in Global Capital Market and Innovation forums.

Marina has extensive experience working with regulators globally. She acted as lead validator, at Top Tier banks, on regulatory conduct risk programmes sanctioned by the US Federal Reserve Bank and the US Department of Justice. Marina also acted as the Head of Global Markets Risk & Control Assessment at BNP Paribas. She was the

Citigroup Head of Audit for a number of countries and received the Global recognition award for her performance. Previously, she worked on quantitative research, as well as due diligence projects during M&A banking transactions and IPOs.

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